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MARINE CORPS ORDER 4000.XX

From: Commandant of the Marine Corps  
To: Distribution List

Subj: MARINE CORPS LOGISTICS COMMAND

Ref: (a) DoDD 4151.1B  
(b) MCO 4000.XX  
(c) MCO 5000.19A  
(d) SECNAVINST 4105.1A

Encl: (1) Definitions  
(2) Total Life Cycle Management (TLCM) Roles and Responsibilities Matrix

1. Situation. The Commandant of the Marine Corps (CMC) directed that on 1 May 03, a merger of the Marine Corps Logistics Bases and the Headquarters element of Marine Corps Material Command be undertaken to create a Marine Corps Logistics Command (MARCORLOGCOM). The CMC further stipulated that MARCORLOGCOM would consist of a headquarters element located at Albany, GA, and five subordinate commands: Marine Corps Logistics Base (MCLB), Albany; Maintenance Center, Albany; MCLB, Barstow, CA; Maintenance Center, Barstow; and Blount Island Command. The definitions applicable to this order appear in enclosure (1).

2. Mission. To provide worldwide integrated logistics including: operational logistics support, supply chain, distribution, depot-level maintenance management; and strategic prepositioning capability in support of the operating forces and other supported units to maximize their readiness and sustainability. To support enterprise level and program level Total Life Cycle Management (TLCM).

3. Execution. Commanding General, MARCORLOGCOM will:

a. Plan, integrate, organize, and manage Marine Corps-wide logistics chain for all ground weapon systems, secondary reparable (SECREP) items, and consumable items. This includes end-to-end integration of all activities and elements of logistics chain management, to include distribution. Management of ammunition is limited to distribution in crisis or wartime scenarios.

b. Execute responsibilities for the performance of DoD materiel maintenance per reference (a).

c. Maintain and manage depot-level maintenance capabilities for ground weapon systems and ground combat support equipment for the Marine Corps.

d. Execute in-service logistics program management in support of the Maritime Prepositioning Force and Geographic Prepositioned Force programs via Blount Island Command.

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e. Assist the Deputy Commandant, Installations and Logistics (DC, I&L) in the oversight of execution of logistics policy.

f. Support enterprise level TLCM in accordance with reference (b), and enclosure (2).

g. Support program level TLCM in accordance with reference (c), and enclosure (2).

h. Serve as a Marine Corp principal member to the Joint Logistics Commanders (JLC).

i. Provide required worldwide logistics support to operating forces.

j. Provide logistics planning assistance to the operating forces and Headquarters, U.S. Marine Corps (HQMC).

k. Participate in the logistics assessment process per reference (d).

l. Coordinate and educate the MARCORSYSCOM and MARCORLOGCOM workforce during internal planning, integration, and reorganization activities to ensure alignment with the Marine Corps Logistics Campaign Plan, MARCORLOGCOM Strategic Plan, and the MARCORSYSCOM PM's strategic planning goals and objectives for the commodities managed.

m. Support enterprise and program Level TLCM via readiness analysis and assessment.

n. Provide logistical data and information for supportability assessments, business case analyses and product support strategy as a member of the Logistics Integrated Product Team.

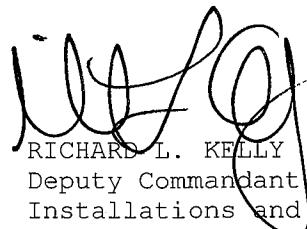
o. Execute responsibilities as a Product Support Integrator or Product Support Provider in accordance with objectives of Performance-Based Agreements.

p. Participate on the Enterprise TLCM Corporate Board.

4. Command and Signal.

a. Signal. This Order is effective the date signed.

b. Command. This Order is applicable to MARCORLOGCOM and subordinate Commands.

  
RICHARD L. KELLY  
Deputy Commandant  
Installations and Logistics

DISTRIBUTION:

## DEFINITIONS

1. **Enterprise Level Total Life Cycle Management (TLCM)**. Enterprise Level TLCM is the formal process to identify, analyze, and implement synergistic "cradle to grave" solutions that optimize the acquisition/logistics chain across the Marine Corps in support of the Operating Forces. The following items impact the entire Marine Corps and require an enterprise view:

- o Autonomic Logistics/Prognostics
- o Performance Based Logistics
- o Design-in Reliability, Maintainability, and Supportability
- o Direct Vendor Delivery
- o Logistics Footprint
- o Fuel Efficiency
- o Depot Maintenance
- o Condition-Based Maintenance Technology
- o Logistics Operational Architecture
- o Automated Identification Technology

2. **In-Service Support**. Management and technical support provided between delivery to operational forces and final disposition for ground equipment, information technology including the National Security System (relating to or embedded in ground weapon systems) and ground weapon systems. This includes maintenance, test and evaluation, and all aspects of integrated logistics support.

3. **Information Technology**. The term "information technology," with respect to an executive agency means any equipment or interconnected system or subsystem of equipment, that is used in the automatic acquisition storage, manipulation, management, movement, control, display, switching, interchange, transmission or reception of data or information by the executive agency. This equipment can be used by the executive agency directly or used by a contractor with the executive agency who requires the use of such equipment. The term "information technology" includes computers, ancillary equipment, software, firmware and similar procedures, services (including support services), and related resources. "Information technology" does not include any equipment that is acquired by a Federal contractor incidental to a Federal contract.

4. **Integrated Logistics Support**. Integrated logistics support is an inherent part of the system engineering process. It includes efforts to design, introduce, and sustain materiel systems. ILS is a unified and iterative approach to the management and technical activities needed to influence operational and materiel requirements, system specifications, and ultimate design or selection (in the case of commercial and NDI) and define the support requirements best related to system design.

5. **Logistics Chain**. Logistics chain consists of the integration and operation of a continuous, unbroken, comprehensive, and all-inclusive logistics process. Logistics chain has also been referred to as end-to-end distribution and supply chain management. This support specifically includes:

- o Supply
- o Maintenance Planning

- o Manpower/Personnel
- o Support Equipment
- o Technical Data
- o Training and Training Support
- o Computer Resources Support
- o Facilities
- o Design Interface
- o Distribution
- o Transportation
- o Disposal

**6. Marine Corps Logistics Base.** Subordinate element to MARCORLOGCOM. Function of the Logistics Base is to provide a broad level of logistics support to Marine Corps Activities and the operating forces. The Marine Corps Logistics Command is comprised of three major components-- MCLB, Albany, Georgia; MCLB, Barstow, California; and Blount Island Command, Jacksonville, Florida. Generally speaking, MCLB, Albany furnishes supplies for Marine Corps forces east of the Mississippi and to forces which are part of the Atlantic Fleet. MCLB, Barstow supports Marine forces west of the Mississippi, the Far East and Asia, while Blount Island Command provides logistical support for the Marine Corps' Maritime Prepositioning Ships and the Norway Geo-Prepositioning Programs.

**7. Marine Corps Logistics Campaign Plan.** The overarching plan for Marine Corps logistics, Combat Service Support Element (CSSE), and Supporting Establishment (SE). The CSSE Advocate and the CSSE Advocacy Board champion the plan. It sets forth the goals, objectives, and tasks that the Marine Corps logistics community will pursue over a six-year period. It is a living document that evolves with the current and future Marine Corps concepts, doctrine, and requirements.

**8. Marine Corps Maintenance Center.** Returns unserviceable equipment to serviceable condition; performs maintenance through depot level by repair, overhaul, or rebuild; accomplishes such modification, fabrication, and assembly as directed; performs engineering and technical services and develops maintenance rebuild/Inspect and Repair Only As Necessary (IROAN) standards.

**9. National Security System.** The term "National Security System" means any telecommunications or information system operated by the United States Government, the function, operation, or use of which (a) involves intelligence activities; (b) involves cryptologic activities related to national security; (c) involves command and control of military forces; (d) involves equipment that is an integral part of a weapon or weapons system; or (e) is critical to the direct fulfillment of military or intelligence missions.

**10. Performance Based Logistics (PBL).** PBL is an optimum mix of public/private product support to the operational forces. PBL has been mandated as the preferred logistics support for new and legacy systems. OSD policy/guidance document and Defense Acquisition University identifies contractor logistics support as one of many possible PBL scenarios. Addresses a very broad range of possible enterprise and program level product support strategies.

11. **Program Level Total Life Cycle Management (TLCM)**. Program Level TLCM involves those activities that occur during, and as part of, the acquisition process starting at program initiation, through in-service support, until final disposal (cradle to grave). Program Level TLCM differs from Enterprise Level TLCM in that program level relates to TLCM of individual weapon systems and enterprise level relates to solutions across the entire Marine Corps. Program Level TLCM includes Total Life Cycle Systems Management as defined in reference (d) and includes:

- o Acquisition Program (engineering/design, development, and follow-on production)
- o In-Service Support
- o Final Disposal (e.g. disposal and excess property)

12. **Total Asset Visibility (TAV)**. TAV transcends the limited usefulness of In-Transit Visibility (ITV). ITV theoretically will only allow you to "see" a requisition move through the logistics system whereas TAV will give you the ability to "see" where your requisition can be sourced from, how many are available, etc. Many more uses to the entire enterprise are available with TAV vice ITV.

## Total Life Cycle Management (TLCM) Roles and Responsibilities Matrix

SPD-Supported Organization (Black Background);  
SPG-Supporting Organization  
Shaded/grey area: Task  
White area: Function

Total Life Cycle Management (TLCM) Roles and Responsibilities Matrix												
	Task/Function	I&L	LOGCOM	SYSCOM	MCCDC	OSD (RDA)	PP&O	AVN	P&R	M&RA	MARFORIS	REFERENCE(S) DESCRIPTION
Performance Based Logistics	SPG	SPG	SPD									OSD has mandated PBL to determine optimum mix of public/private product support. I&L is responsible for supporting the Program Manager in executing business case analysis and establishing agreements.
Condition Based Maintenance	SPG	SPG	SPD									I&L is responsible for CBM policy and I&L and LOGCOM are responsible for supporting the Program Manager through his execution of planning, budgeting and setting goals for sustainment of equipment.
Procedures	SPG	SPG	SPD	SPG (EFDC, TECOM, MCWL)		SPG (PS- AT/FP)	SPG					Acquisition procedures delineate how the Marine Corps will implement the DoD and SECNAV 5000 series of directives. The 5000 series and statute(s) layout the rules for developing and implementing acquisition policies and procedures. The acquisition "chain of command" extends from the ASN(RDA) directly to COMMARCORSCOM. Thus the MARCORSYSCOM is responsible for Marine Corps acquisition procedures.
Program Management	SPG	SPD	SPD	SPG	SPD	SPD	SPG					Directly responsible for executing acquisition and TLCM of all USMC ground programs. Participatory in all joint programs with USMC interests.
Milestone Decision Authority	SPG	SPG	SPD	SPG	SPD	SPD	SPG	SPG	SPG	SPG	SPG	SYSCOM = ACAT III, IV, & AAP; OUSD(AT&L) = ACAT I; ASN (RDA) = ACAT II
Logistics Policy Oversight	SPD	SPG	SPG									Links to planning for and execution of In-Service Support of Logistics Policy responsibilities (e.g., distribution, supply, storage, & maintenance).
Program TLCM	SPG	SPG	SPD	SPG			SPG	SPG	SPG	SPG	SPG	Close teaming effort with MARCORLOGCOM fostered through multiple IPT processes & MOAs.
<b>4 Readiness (Ground Materiel)</b>											SPD	3000 series directives - The purpose of Marine Corps Automated Readiness Evaluation System (ARES) is to provide a metric tool for warfighting Commanders, the Marine Corps and DoD to assess the combat readiness of American fighting forces.
Data Collection	SPG	SPG	SPG	SPG	SPG	SPG	SPD			SPG	SPG	Capture ground equipment status (deadlines), equipment failures, corrective and preventive maintenance requirements, and other equipment related data. Specifically, readiness reporting to PP&O for SORTS and LM2 reports.
Materiel Readiness Policy	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	Update MC 3000.11(C policy regarding which items of equipment should be considered MCISful 3000 items and what parameters should be used for readiness reporting.
Enterprise Level	SPD	SPG	SPG							SPG	SPG	Receipt of data which is translated through analysis into decisionable, actionable Courses of Action for enterprise level portfolio management and to improve readiness levels for in-service support of Marine Corps materiel capabilities.
Program Level	SPG	SPG	SPD									Receipt of readiness data which is translated through analysis by the Product Support Team into Courses of Action for individual PMs to improve / maintain readiness levels for in-service support of their fielded system.

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Procedures												Current procedures & processes for readiness reporting were developed by LMI for OSD and adopted in the USMC. The readiness reporting system depends on MILMS data for SORTS. Future reporting systems will satisfy OSD requirements while allowing USMC Enterprise Level trade-off assessments.
Enterprise Level		SPG	SPG									MCO 4400.133 identified Enterprise level readiness products, reporting frequency, and expectations.
Program Level	SPD	SPG	SPG									DC, I&L translates the policy into reporting procedures which are executed via MARCORSYSCOM and MARCORLOGCOM.
External Working Groups	SPD	SPG	SPG				SPG	SPG	SPG	SPG		Participate within working groups that are external to the Marine Corps and subsequently have policy type implications to the Marine Corps. Examples of working groups are DoD, Congress, and DODN. Also, participate in working groups that align policy.
Analysis												Analyze readiness, determine causative factors, and make calculated corrections to improve readiness. This event generally occurs within the current FY.
Enterprise Level	SPD	SPG	SPG									DC, I&L prescribes specific Enterprise Level analytic products to be produced on a recurring and on-call basis. MARCORSYSCOM will be primarily responsible to perform the specified analyses.
Program Level	SPG	SPG	SPD	SPG								Provided by MARCORSYSCOM P&T in order to orchestrate Quarterly Readiness Reviews, but most importantly, to ensure PMs are responsive to immediate readiness issues of the Operating Forces.
<b>5</b> PPBE for Ground Weapons, Systems, Equipment, Munitions and Automated Information Systems											Service Lead	DODD 7045.14 Planning, Programming, Budgeting and Execution (PPBE) System
TLCM PEG	SPD	SPG	SPG	SPG	SPG	SPG				SPG		Champions TLCM PMIC and O&M funding in the POM.
Advocates	For CSSE & SE			For SE				For GCE	For ACE	Manpower Systems		
Program TLCM	SPG	SPG	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG		
Acquisition (Program Level)	SPG	SPG	SPD	SPD								Initiative preparation for developing/approved requirements.

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	<b>Sustainment (Field Level)</b>	SPG	SPG	SPD									Provides the Life Cycle Support of Fielded Systems. MARCORSYSCOM via MEF LNDS will coordinate/solicit reinforcing data to support life-cycle sustainment funding requirements during POM deliberations. Total Ownership Costs (TOC) analyses are conducted prior to Milestone B and utilize those Acquisition & Sustainment elements that capture TLCM costs (MARCORLCCOM plays a vital supporting role in sustaining assets during all phases.)
	<b>Depot Maintenance</b>	SPG	SPD	SPG									A link will be developed between Initial Program, O&M, and Navy Working Capital Fund costs. Some of the key elements are Supply Maintenance Activity Group (SMAG) and Depot Maintenance Activity Group (DMAG) accounts.
<b>6</b>	<b>Maintenance (Organizational &amp; Intermediate)</b>	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	4700 series directives - Organizational maintenance is performed by the using unit and includes inspecting/servicing and preventive maintenance. Intermediate maintenance is performed by designated activities in direct support of using units and includes: calibration and repair/replacement of damaged or unserviceable parts, and technical assistance, support through a secondary reparable issue point, and/or contact team support to using organizations.
	<b>Policy</b>	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	Establish policy for Marine Corps ground equipment maintenance management. Articulates basic maintenance policy that is directive to units that maintain equipment.
	<b>Procedures</b>	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	Publish procedures for management of Marine Corps ground equipment maintenance. Focuses on duties of Maintenance Management Officers and others engaged in field maintenance. For example, maintenance procedures and modernization.
	<b>Maintenance Concept Analysis &amp; IL-S Plans</b>												
	<b>Enterprise Level</b>	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	SPG	Ensure synergy between individual maintenance concepts ISO overarching MAGTF operational effectiveness and modernization.
	<b>Program Level</b>	SPG	SPG	SPD	SPD	SPG	SPG	SPG	SPG	SPG	SPG	SPG	Perform analyses to develop program maintenance concepts, including identification of logistics efforts – training, Test Measurement, and Diagnostic Equipment (TMDE), and supply support. Budgets for and implements concepts through contracts, publications of plans, and government to government tasting.
<b>7</b>	<b>Depot Maintenance</b>												4000 Series directives - The purpose of the Depot Maintenance Program is to identify depot maintenance equipment requirements; ensure a ready and controlled source of mission capable equipment is available to the warfighter; and maintain the minimum infrastructure necessary to ensure future Marine Corps needs are addressed for the sustainment, reconstitution and regeneration of the warfighter.

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Policy	SPD	SPG	SPG	SPG									Maintain MCO 4790.19 to reflect current policy and act as the Depot Maintenance Program Advocate for the Marine Corps. DC, I&L will ensure that requirements and interests are represented and voiced and update policy regarding the depot maintenance program to reflect current DoD directives and supporting organizational roles and responsibilities (MCO 4790.19 applies). MCO 4000.56 defines the Marine Corps Policy on Depot Maintenance CORE Capabilities. Ensure synergy between individual maintenance concepts ISO overarching MAGTF operational effectiveness and modernization.
	Procedures	SPG	SPD	SPG									Document the procedures associated with the Depot Level Maintenance Program (DLMP) Requirements Determination Process.
	Requirements Determination	SPG	SPD	SPG									MARCORLOGCOM hosts the DLMP conference in support of the POM, Budget and PM's TLCM plans to determining depot requirements. MARFORs will identify and defend their requirements. PP&O assigns/adjudicates warrfiting values.
8 CLS	Service Lead												Contractor Logistics Support (CLS) is support provided by other than DoD sources.
	Policy	SPD	SPG	SPG	SPG								MCO 4200.33 establishes the policy and guidance for the consideration, selection and use of CLS for Marine Corps ground equipment, ground weapons systems, munitions, and information systems.
	Procedures	SPG	SPG	SPG	SPD								Responsible for the procedures to ensure compliance with policy for selecting the optimum method of support. Provide implementing instructions in support of MCO 4200.33.
	Execution	SPG	SPG	SPG	SPD								CLS execution will retain flexibility to respond to emerging Enterprise TLCM and joint operational requirements while maintaining a core expeditionary focus.
9 Supply Chain Management	Service Lead												SCM is the management of material support and distribution of ground equipment, information systems, and weapon systems. It includes the consumer level, retail level, and wholesale level of supply support, as well as storage, distribution, and disposal.
	Policy	SPD	SPG	SPG	SPG								MCO P4400.150
	Procedures	SPG	SPD	SPD	SPG								Provide the integration of retail, wholesale, storage, material distribution, inventory management, and disposal actions across the Marine Corps. Refinement of the supported / supporting relationship for TLCM and Supply Chain Management Center needs to continue via an expanded Post Production Support IPT. Collaborative effort.

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<b>10</b> <b>Contracting (Acquisition)</b>													Primarily concerns the Head Contracting Authority (HCA) relationships between HQMC and MARCORSYSCOM (Purchasing (MCO Pa200.15G), Procurement Management Review (PMR) (MCO 4200.30A), Unsolicited Proposals (MCO 4200.31) and Justification and Approval (J&A) (MCO 4200.32)). HCA for Acquisition Procurements is delegated to MARCORSYSCOM.
	Policy	SPG	SPG	SPG	SPD								As designated HCA for Acquisition, MARCORSYSCOM exercises responsibility for research, development, acquisition, and TLCM support for R Programs.
<b>11</b> <b>Logistics Planning (Strategic, Operational, &amp; Tactical Support)</b>													The process needed to arrange logistics support and resolve logistics concerns requires continuous integration of present and future logistic considerations into the joint operation planning process.
	Enterprise TLCM	SPD	SPG	SPG	SPG	SPG	SPG					SPG	Provides the broad guidance necessary to implement the Enterprise TLCM Portfolio, as well as war reserve and logistics management of the prepositioning programs.
	Program TLCM	SPG	SPG	SPD	SPD	SPG	SPG					SPG	Conducts detailed planning to implement TLCM policies throughout the life-cycle of an individual program.
	War Reserve	SPG	SPD	SPD	SPD	SPD (Ground Ammo)						SPG	DoD policy requires WRM to be acquired in peacetime sufficient to attain initial support for operational objectives. To reduce reaction time and to sustain forces, inventories shall be flexible to respond to a spectrum of regional contingencies, while minimizing investment in resources. WRM consists of several functions - requirements determination, procurement, stowage, management, and sourcing for contingency support. In the future, the War Reserve planning function will be expanded to incorporate the TPF-DDs associated with existing OPLANs/emergent CONPLANs and the requisite TLCM planning.
	Prepositioning Equipment (MPF/NALMEB)	SPD	SPG	SPG	SPG	SPG	SPG					SPG	The pre-positioning of MPF equipment falls under the cognizance of DC, PP&O. The sponsorship of MPF Program resides with DC, PP&O while the management of logistics support is DC, I&L. TLCM of individual Marine Corps PEIs in prepositioned stocks is a responsibility of MARCORSYSCOM.

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<b>12</b>	<b>Logistics TLCM Workforce</b>												Marine Corps Logistics TLCM workforce comprised of Acquisition Logisticians and Sustainment Logisticians, will be blended to ensure a viable career profile is created. This effort applies to both military and civilian personnel, but will require different career developmental tracks. To this end, the Marine Corps & Navy civilian career management will be consolidated under a single DON career path. A portion of the Sustainment Logisticians will require Defense Acquisition Workforce Improvement Act (DAWIA) certification.
												<b>Service Lead</b>	
	<b>Military Personnel</b>	SPD	SPG	SPD									At present, both DC, I&L and MARCORSYSCOM partner in this effort.
	<b>Civilian Personnel</b>	SPD	SPG	SPD									At present, both DC, I&L and MARCORSYSCOM partner in this effort.

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